This is the modern slavery and human trafficking statement of McCormick & Company Incorporated (“McCormick” or the “Company”) prepared for fiscal year 2020-2021, as well as McCormick’s response to the reporting requirements of the UK Modern Slavery Act 2015 (the “UK Act”). The UK Act requires certain organizations carrying on business in the UK to publish a statement each financial year describing steps taken to ensure slavery and human trafficking are not taking place in their businesses and supply chains. This statement has been approved by the board of directors of McCormick.

ORGANIZATIONAL STRUCTURE AND SUPPLY CHAIN

Founded in 1889, McCormick is a global flavor company that manufactures, markets, and distributes spices, seasoning mixes, condiments, and other flavorful products to three primary segments of the food industry – retail outlets, food manufacturers, and foodservice businesses. McCormick has over 12,000 employees worldwide located in approximately 30 countries, with major manufacturing operations in North America, Europe, the Middle East and Africa, and the Asia Pacific. The Company’s business is divided into consumer and flavor solutions segments.

A key part of McCormick’s value chain is the agricultural producers that provide the raw materials for the Company’s products. The most significant raw materials used in our business are pepper, dairy products, rice, capsicums (red peppers and paprika), onions, garlic, and wheat flour. A variety of mechanisms are used to source agricultural raw materials, including joint venture partners and strategic alliances.

OUR POLICIES AND SUPPLIER CODE OF CONDUCT

It has always been important that materials used by McCormick in its products are obtained through ethical and fair labor conditions. In general, McCormick’s agricultural products are
acquired from suppliers who ultimately source raw materials from small individual farms managed by family farmers. In all countries where McCormick processes products, products are processed in facilities that comply with existing local laws. In McCormick’s processing facilities (foreign and domestic), employees are provided with fair wages, regular working hours, and a clean, safe working environment.

McCormick’s Global Supplier Code of Conduct makes clear the Company’s commitment to fair labor standards and helps ensure that the Company aligns itself with suppliers that share this commitment and expect the same of their own suppliers. This Code of Conduct states that all vendors, suppliers and contractors who wish to conduct business with McCormick are required to conform to certain principles and practices, such as the following:

- Fair employment practices, including those prohibiting child labor, prison or forced labor, or any form of indentured servitude with stipulations of fair working hours and compensation as well for a safe working environment;
- Compliance with applicable laws, including those pertinent to equal employment opportunities, wages and benefits, and worker and product safety; and
- Ethical business conduct based on compliance with the law, avoidance of conflicts of interest, and respect for the environment.

McCormick seeks to ensure that quality, safety, and employment standards are maintained throughout the Company’s supply chain and the Company reviews its supplier base to determine if corrective actions are needed. Moreover, McCormick maintains an anonymous hotline staffed by an independent organization for employees to report actual or potential violations of McCormick’s policies and codes of conduct without fear of retaliation. McCormick efforts so far in aligning with the UK Act requirements include the following:

**Verification and audit of product supply chains**

While McCormick’s Supplier Code of Conduct has been in place for several years, the Company has designed a risk-based verification process to identify high-risk suppliers and developed an appropriate, responsible sourcing audit approach to help ensure the Company’s product suppliers are in compliance with our Code of Conduct.
**Contracting Practices**

McCormick’s Global Supplier Code of Conduct is designed to be embedded into the Company’s procurement practices (and thereby help assure such procurement is free from slavery and human trafficking) by:

- including references to the Code of Conduct in major request for quotations;
- incorporating language in all supply agreements and contracts requiring suppliers to warrant compliance with the Code of Conduct and acknowledge that any known violation may result in immediate termination of any and all business;
- providing a link to the Code of Conduct in certain purchase order terms and conditions stating that acceptance of the purchase order constitutes an agreement to adhere to the latest version of the Code of Conduct;
- requiring acknowledgement of the Code of Conduct as part of all new suppliers onboarding process;
- issuing the latest Code of Conduct to McCormick’s current supplier community and allowing access to a website that uploads any revisions in the future; and
- collaborating with suppliers to share best practices.

**Internal accountability and staff training**

It is the Company’s policy to be a good corporate citizen, as set forth in our Business Ethics Policy (see ir.mccormick.com under “Corporate Governance,” then “Business Ethics Policy”). Wherever McCormick does business, the Company’s employees are required to comply with all applicable laws. Human Rights training is provided to appropriate employees on how to mitigate the risk of human trafficking and slavery. As part of this training program, our staff in the UK is informed about the UK government’s 24-hour modern slavery public telephone helpline (0800 0121 700).

**Industry Collaboration**

In many cases, McCormick is not the only food company working with a given supplier. One of the reasons McCormick is transparent about the Company’s suppliers is to reach out to other
food brands and organizations to see how companies can work together. By getting the rest of
the industry involved, companies are able to send a stronger message to suppliers about the
importance of operating a responsible workplace.

To aid in McCormick’s collaboration efforts, the Company is an active member of the Consumer
Goods Forum (CGF), a global organization whose objective is to bring together consumer goods
manufacturers and retailers to provide practical help to implement global standards and best
practices for efficiency and positive change. McCormick’s Chairman, President, and CEO is
currently a member of CGF’s Board of Directors. One of their strategic framework pillars
focuses on environmental and social sustainability. The Company’s engagement also includes
being active on CGF’s Human Rights Due Diligence Coalition committee, which is focused on
eradicating forced labor from supply chains.

OUR EFFECTIVENESS IN ELIMINATING SLAVERY AND HUMAN TRAFFICKING

McCormick utilizes a supplier scorecard process, that includes the number of suppliers targeted
by region and risk level, determined by an assessment and audit score, as a key performance
indicator to measure the Company’s effectiveness in ensuring that slavery and human trafficking
is not taking place in the Company’s business or supply chains. This process uses formal
assessments and audits to verify that high risk suppliers in the supply chain are in compliance
with International Labour Organization regulations and McCormick’s requirements regarding
slavery and human trafficking. McCormick will remain transparent and report on the
Company’s evolving efforts to combat slavery and human trafficking in the Company’s business
and supply chains.

McCormick is committed to uncompromising integrity in all that it does.

Lawrence E. Kurzius
Chairman, President, Chief Executive Officer and Director
McCormick and Company, Incorporated
Date: November 20, 2020